

Brighton & Hove City Plan Part One

Brighton & Hove City Council's Local Development Framework

March 2016

Annex 1

Implementation and Monitoring Plan



Brighton & Hove
City Council

Annex 1
Implementation and Monitoring
of the City Plan, Part 1

Implementation

The implementation of the City Plan will depend on effective action from a range of different agencies as well as directly through planning. The city council, as Local Planning Authority, will be a key player through managing development, the preparation of development briefs, design guidance, masterplans to bring forward proposals in the Development Areas; and through detailed guidance in Supplementary Planning Documents. However, other parts of the city council and other agencies will also play an important role in helping to deliver or support different elements of the City Plan – either as a provider or facilitator of new development or through their statutory roles in helping to manage and implement development.

The support of other partners and the private sector, whether as an agencies for development or in providing services in local communities, it remains important that the city council maintains close engagement through the Local Strategic Partnership. Central to this approach is the need to ensure the involvement of the wider community. The city council will continue to engage with the local community to build on capacity to engage and influence change; to ensure the new plans deliver sustainable development; and reflect the kind of city residents want to live in.

The implementation of a number of policies will also depend on the production of other documents for example, Part 2 of the City Plan and Supplementary Planning Documents.

Monitoring

The City Plan needs clear arrangements for monitoring and reporting to residents, stakeholders, partners and councillors to ensure that policies are and continue to remain effectively implemented.

The implementation and monitoring framework for the City Plan is outlined in the following tables. For each policy the table sets out:

- implementation/ issue(s) relating to each policy;
- delivery mechanism/partners related to each implementation/issue;
- indicator reference / indicator;
- targets that are to be used to measure progress towards the objectives and their timescale;
- strategic objectives - to show which strategic objective each policy will deliver; and
- triggers and actions, showing what will be done if the targets are not being achieved.

The Authority Monitoring Report (AMR) will provide this monitoring information and will be published annually. It will:

- assess the performance of the City Plan and other development plan documents by showing progress against the indicators in Brighton & Hove's City Plan Monitoring Indicators document;
- set out the Council's updated housing trajectory (see policy CP1);
- identify the need to reassess or review any policies or approaches;
- make sure the context and assumptions behind our strategy and policies are still relevant; and
- identify trends in the wider social, economic and environmental issues facing Brighton & Hove.

Indicators and Targets

The indicators for each policy have been chosen to ensure that they allow comprehensive monitoring of the performance of the preferred option against its objectives and also provide a contextual setting. The indicators are derived from a number of sources and include some that are compulsory, nationally set indicators, and some that are locally set. Each indicator has been assigned a unique identifier, and part of this prefix identifies its source.

- Single Data List - part of the remaining set still collected by central government
- LOI/ - Local Indicator – a locally derived indicator deemed to be appropriate for the needs of LDF monitoring;
- LOI/LTP - Local Transport Plan Indicator

The indicators have been selected based not only on their appropriateness, but on the availability of data. It is deemed that generally, the listed indicators should have data that is both available at the local level and that is updated on at suitable interval. Where there may be issues in obtaining the data at present it is expected that it will become available for monitoring purposes in the future. Indicators will be replaced as and when updated by the Government. Where local circumstances require specific targets these have been developed and are included within the framework.

Triggers and Action Points

Following comments made by the Inspector for the City Plan Part 1¹, specific triggers relating to each policy have been added along with action points, describing what will be done if the targets are not being achieved. These have been added to improve the effectiveness of the City Plan Part 1 and to give a detailed and practical component to the monitoring and implementation of the Plan.

¹ **ID-01** Letter from Inspector dated 22nd July 2013

Development Management Intervention

Where implementation of the City Plan relies on specific development coming forward, an action point of “Development Management intervention” has been prescribed. This action would involve the following:

Co-ordinated action between Strategic Planning, Development Management and other partners to investigate or reinvigorate stalled strategic allocation, through some or all of:

- Promotion of site with relevant partners and developers
- Review development management priorities and analysis
- Review existing or draft new planning brief for site
- Review allocation in light of changed economic circumstances

DA1 - Brighton Centre and Churchill Square		Strategic Objectives: SO1, SO3, SO5, SO7, SO8, SO9, SO11, SO12, SO13, SO16, SO17, SO18, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
Replacement conference centre and extension to Churchill Square	National policy; LTP; Brighton Centre SPD; developer contributions; Landowners and BHCC	LOI Take forward the development of a replacement conference centre and a minimum of 20,000 sqm net comparison retail floorspace for Churchill Square	By 2018 development has commenced that will secure <ul style="list-style-type: none"> a replacement conference centre extension to Churchill Square shopping centre (Source: Planning) 	Trigger: Planning application not submitted by 2015 Action: Development Management Intervention

DA2 - Brighton Marina, Gasworks & Black Rock Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO17, SO18, SO19, SO21, SO22		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
Amount of development	BHCC; landowners and developers; transport providers; businesses; residents; other public sector bodies; statutory consultees and non-statutory consultees; PCT; health providers; education providers;	LOI Delivery of development for DA2	Development to include by 2030: Inner Harbour <ul style="list-style-type: none"> 1,000 residential units 5,000 sqm retail (A1-A5) 3,500 sqm leisure & recreation Community 	Trigger: planning application for 500 residential units in Inner Harbour not submitted by end of 2018 Action: Development Management intervention

DA2 - Brighton Marina, Gasworks & Black Rock Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO17, SO18, SO19, SO21, SO22		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
	voluntary and community sector; retailers		centre <ul style="list-style-type: none"> • Health facility (Source: Planning)	
			Gas Works site <ul style="list-style-type: none"> • 2,000 sqm employment floorspace (B1a, B1c) • 85 residential units To be provided during 11 – 16 year supply period. (Source: Planning)	Trigger: planning application not submitted by end of 2023 Action: Development Management intervention
			Outer Harbour <ul style="list-style-type: none"> • 853 residential units 400 units to be completed by 2019. (Source: Planning)	Trigger: works not commenced by end of 2014 Action: Development Management intervention

DA2 - Brighton Marina, Gasworks & Black Rock Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO17, SO18, SO19, SO21, SO22		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
			Black Rock <ul style="list-style-type: none"> • 7,000 sqm recreation and leisure floorspace To be implemented by 2030 (Source: Planning)	Trigger: planning application not submitted by 2020 Action: Development Management intervention.
Enhance the biodiversity and geodiversity of the Marina	Ecological masterplan to be produced jointly by developers and landowners; guidance from BHCC and statutory consultees	LO1 Produce and implement an ecological masterplan for the Brighton Marina and Black Rock areas	Masterplan to be produced by 2019. Implementation ongoing to 2030 (Source: Planning)	Trigger: draft Ecological Masterplan not produced by mid 2019 (linked to Inner Harbour development) Action: Work with developers and landowners to assist in masterplan implementation. Review funding sources for masterplan work.

DA3 - Lewes Road Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO15, SO18, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
Amount of development	Development industry; Public sector investment; BHCC; Developers; Universities; Registered Providers	LOI Delivery of development for DA3	Preston Barracks site: <ul style="list-style-type: none"> • New Business School • 10,600 sqm B1 employment floorspace • 750 student rooms • 300 residential units 150 residential units completed by 2019 (Source: Planning)	Trigger: Planning application not submitted for 150 residential units by early 2015 Action: Development Management intervention
			Woollards Field South: <ul style="list-style-type: none"> • 5,000 sqm B1 business space or alternative employment generating development for city's infrastructure needs Completion by 2019 (source: Planning)	Trigger: Planning application not submitted by 2015 Action: Development Management intervention

DA3 - Lewes Road Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO15, SO18, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
Improve sustainable transport links in Lewes Road	National policy; LTP; Developer contributions; Infrastructure Delivery SPD; comprehensive design guide; train and bus service providers; developers	LOI/LTP Implement current and future LTP priorities for Lewes Road	Completion of works by 2014 (Source: Sustainable Transport)	Work has commenced and is due for completion in 2013 (no trigger/action necessary)
Improvements to local air quality	Air Quality Action Plan / BHCC; Landowners; Developers; Bus service providers; Residents; Businesses	LOI Improve levels of air quality in the Lewes Road area (This indicator to be reviewed following adoption of revised Air Quality Action Plan in 2014).	Ensure that the annual mean concentrations ($\mu\text{g}/\text{m}^3$) of NO ₂ decrease at three monitoring sites DT29, 30 and 32 across the Plan period Baseline 2009: DT29 45.9 $\mu\text{g}/\text{m}^3$ DT30 60.7 $\mu\text{g}/\text{m}^3$ DT32 47.1 $\mu\text{g}/\text{m}^3$ (Source: Air Quality Further Review and Assessment (2010), the Air Quality Action Plan (2011) and subsequent updates through the plan period)	Trigger: Annual mean increase in NO ₂ concentrations Action: Review Air Quality Action Plan and Transport Strategy for improving air quality

DA4 - New England Quarter and London Road Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO7. SO8, SO9, SO10, SO11, SO12, SO13, SO16, SO18, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
Amount of development	BHCC; landowners; developers; City College; University of Brighton	LOI Delivery of development for DA4	<p>1128 net additional dwellings: 161 - 2010-2014 453 - 2014-2019 391 - 2019-2024 123 - 2024-2030</p> <p>Net gain 20,000 sqm B1 floorspace:</p> <p>By 2014-2019: Block J Brighton Station Site 2,973 sqm Block K Brighton Station Site 3,428 sqm GB Liners site, Blackman Street 3,327 sqm</p> <p>By 2019-2024: 3,000 sqm - Trade Warehousing (Longley Industrial Estate) 4-6 New England Street</p> <p>3,000 sqm - Richardson's Scrapyard and Brewers Paint Merchant Site, New England Street</p> <p>2,000 sqm Blackman Street Site</p>	<p>Trigger: Current office schemes with unimplemented planning permission not started by 2016</p> <p>Actions: Negotiation on particular sites to overcome specific economic viability issues. Explore alternative funding mechanisms and/or the potential for enabling development. Consider scope to help accelerate the phasing of later schemes if 2014-2019 sites do not come forward as anticipated.</p> <p>Refer to CP1</p>

DA4 - New England Quarter and London Road Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO7. SO8, SO9, SO10, SO11, SO12, SO13, SO16, SO18, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
			(land adjacent to Britannia House) (Source: Planning)	
Improve retail health and streetscape/public realm of London Road Shopping Centre	City Plan Part 2; SPD; Retail Studies and Retail Monitoring; Development Management process /BHCC; Developers; LTP; external funding mechanisms	LOI Maintain and enhance the healthiness of the London Road Town Centre	Annual retail health checks to show an improvement from the 2011 baseline, across the Plan period (Source: Planning) Net additional retail floorspace provided city-wide and in designated centres. (Source: Planning)	Trigger: Annual retail check shows decline from 2011 baseline over 3 consecutive years Action: undertake health check assessment
		LOI Adoption and implementation of the London Road Central Masterplan SPD.	Implementation of public realm improvements throughout the Plan period in accordance with the SPD Implementation Plan: By 2016/17: <ul style="list-style-type: none"> • Providence Place - Ann Street • London Road • Oxford Street and Baker 	Trigger: Public Realm improvements work not commenced by 2016 Action: Review London Road SPD Implementation Plan

DA4 - New England Quarter and London Road Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO16, SO18, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
			Street (Source: Planning)	
Improvements to local air quality	Air Quality Action Plan / BHCC; Landowners; Developers	LOI Improvement levels of air quality in the London Road area (This indicator to be reviewed following adoption of revised Air Quality Action Plan in 2014).	Ensure that the annual mean concentrations ($\mu\text{g}/\text{m}^3$) of NO ₂ decrease at three monitoring sites DT14, 13 and 12 across the Plan period Baseline 2009: DT14 52.1 $\mu\text{g}/\text{m}^3$ DT13 48.1 $\mu\text{g}/\text{m}^3$ DT12 44.9 $\mu\text{g}/\text{m}^3$ (Source: Air Quality Further Review and Assessment (2010), the Air Quality Action Plan (2011) and subsequent updates through the plan period)	Trigger: Annual mean increase in NO ₂ concentrations Action: Review Air Quality Action Plan and Transport Strategy for improving air quality

DA5 - Eastern Road and Edward Street Area		Strategic Objectives: SO1,SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
Amount of development	BHCC; Developers; Universities NHS Health Trust; University of Brighton; American Express	LOI Delivery of development for DA5	Royal Sussex County Hospital <ul style="list-style-type: none"> 74,000 sqm hospital floorspace <p>To be completed by 2019</p> <p>(Source: Planning)</p>	Planning permission granted in January 2012 (see app BH2011/02886) with 5 years to implement. Trigger: Work not commenced by 2017 Action: Work with developers and partners to review barriers to development
			Edward Street Quarter 15,000 – 20,000 sqm employment floorspace 65 residential units	To be completed by 2024 (Source: Planning)

DA5 - Eastern Road and Edward Street Area		Strategic Objectives: SO1,SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
			<p>Circus Street</p> <ul style="list-style-type: none"> • 400 student bedspaces • 160 residential units • 3,200 sqm office space • Dance studio • 3,800 sqm education <p>To be completed by 2019</p> <p>(Source: Planning)</p>	<p>Trigger: Planning application not submitted by mid 2014</p> <p>Action: Development Management intervention</p>
			<p>Freshfield Road Business Park and Gala Bingo Hall:</p> <p>Comprehensive site redevelopment, to include minimum 110 residential units, B1 office/light industrial floorspace and B8 warehousing.</p> <p>To be completed by 2024</p> <p>(Source: Planning)</p>	<p>Trigger: Planning application for Gala Bingo Hall site not submitted by 2016</p> <p>Trigger: Planning application for rest of site not submitted by 2018</p> <p>Action: Development Management intervention</p>
Sustainable transport, public realm and townscape	Comprehensive Design Guide Implementation	LOI Preparation of design guidance for the DA5 area	Preparation of guidance by 2016 Implementation of targets in	Trigger: Work not commenced by beginning 2015

DA5 - Eastern Road and Edward Street Area		Strategic Objectives: SO1,SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
improvements	funded by the LTP and developer contributions / BHCC; Developers, Neighbourhood Planning	and involvement of local communities in preparing guidance	guidance by 2030 (Source: Planning)	Action: Review of resources and priorities in Planning Strategy and Projects Team.

DA6 – Hove Station Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO6, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO16, SO19, SO20. SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
Amounts of development	City Plan Part 2; BHCC; developers; landowners; Registered Providers	LOI Delivery of development for DA6	Development to include by 2030: Outside Conway Street Industrial Area <ul style="list-style-type: none"> • 325 residential units • 1,000 sqm additional employment floorspace Conway Street Industrial Area <ul style="list-style-type: none"> • 200 residential units • retention/replacement of 12,000 sqm employment floorspace with a shift into high quality flexible office/business (B1) floorspace 	Triggers: <ul style="list-style-type: none"> • Redevelopment of Sackville Trading Estate (to deliver minimum of 92 residential units and 5,080 sqm B uses) not commenced by 2017 • Redevelopment of Conway Street Industrial area (to deliver a minimum of

DA6 – Hove Station Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO6, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO16, SO19, SO20. SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
			525 net additional dwellings: 0 - 2010-2014 117 - 2014-2019 228 - 2019-2024 179 - 2024-2030 (Source: Planning)	200 residential units and retain a minimum of 12,00 sqm B uses) not commenced by 2022 <ul style="list-style-type: none"> • Delivery of 50 residential units outside the above areas not commenced by 2022 • Delivery of 150 residential units (in addition to the 50 by 2022) outside the above areas not commenced by 2026 Action: Development Management intervention
Improving townscape; public realm; open space; and public safety	BHCC; developer contributions; Neighbourhood Action plan (for Clarendon); Developers; landowners	LOI Preparation of design guidance for the DA6 area and involvement of local community in preparing guidance	Produce guidance by 2016 Ongoing implementation to 2030 (Source: Planning)	Trigger: Draft guidance not produced by end of 2015 (in consultation with landowners and Hove Station Area Neighbourhood Forum/ community) Action: Review

DA6 – Hove Station Area		Strategic Objectives: SO1, SO2, SO3, SO4, SO6, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO16, SO19, SO20. SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
				resources & priorities in Planning Strategy and Projects Team. Work with developers, landowners and community to produce guidance by end of 2016.

DA7 – Toads Hole Valley		Strategic Objectives: SO1, SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO14, SO15, SO19, SO20. SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
Preparation of Planning Brief	BHCC; landowners, Highways Agency and partners, local community	LOI Adoption of Masterplan	By end of 2014 (Source: Planning)	Trigger: Work not commenced by December 2013 Action: Review resources and priorities in Planning Strategy and Projects Team

DA7 – Toads Hole Valley		Strategic Objectives: SO1, SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO14, SO15, SO19, SO20. SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
Amounts of development	Development Policies and Sites Allocations DPD; Masterplan; BHCC; developers; landowners; health service providers	LOI Delivery of development for DA7	Development to include by 2020: <ul style="list-style-type: none"> • 700 residential units • 25,000 sqm employment • Secondary school • Public open space (2ha) • Community facility (Source: Planning)	Trigger: Planning permission submitted no later than end of 2015 Action: Development Management intervention; work closely with developer to overcome problems
Ensure a high standard of sustainability for new development at Toads Hole Valley	BHCC; Masterplan; developers	LOI Percentage of development meeting requirements of CP8 and/or achieving a One Planet Approach.	100% of new development on site (Source: Planning)	Trigger: Planning permission granted no later than end 2015 Action: Development Management intervention; advice and support given to Development Management team.

DA8 – Shoreham Harbour Area		Spatial Objectives: SO1, SO2, SO3, SO4, SO6, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO16, SO17, SO18, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference & Indicator	Target & Timescale	Trigger and Actions to be taken if target not being achieved
Preparation of Joint Area Action Plan for Shoreham Harbour	BHCC; Shoreham Port Authority; Shoreham Harbour Regeneration Partnership; Adur District Council; West Sussex County Council	LOI Adoption of Joint Area Action Plan	By 2016 (Source: Planning)	Trigger: Pre-submission consultation not started by February 2015 Action: Review of resources and priorities in Planning Strategy and Projects Team.
Amount of development	BHCC; Shoreham Port Authority; Shoreham Harbour Regeneration Partnership; Adur District Council; West Sussex County Council; Developers; Registered Providers; Shoreham Harbour Joint Area Action Plan	LOI Delivery of development for DA8	Development to include by 2030 and after approximately: <ul style="list-style-type: none"> • 300 residential units • 7,500 sqm employment floorspace <p><i>Detail to be included within Joint Area Action Plan</i></p> <p>(Source: Planning)</p>	Trigger: sufficient applications for planning permission have not been submitted by mid 2019 to allow for completion of 150 residential units by 2024 Action: Development Management Intervention; Review JAAP

SA1 - The Seafront		Strategic Objectives: SO1, SO3, SO5, SO8, SO10, SO11, SO12, SO13, SO15, SO16, SO17, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Amount of development; Improvement and regeneration of the seafront	BHCC; Developers; Planning Brief;	LOI Secure the redevelopment of the King Alfred/ RNR site to deliver sports facilities for local community and the city.	By 2018 development has commenced that will secure: <ul style="list-style-type: none"> • new indoor wet/dry sports facilities delivered • minimum 400 residential units (Source: Planning)	Trigger: Application not submitted by 2016. Action: Regular reviews and risk management will be undertaken by King Alfred Project Board and preferred developer. Development Management intervention
Monitor, conserve and expand coastal habitats; secure improvements to marine and coastal environment	City Plan Part 2; Developer contributions; BHCC; Natural England; DEFRA	LOI Net change in the area of natural habitat and Brighton & Hove Local Biodiversity Action Plan (Local BAP) habitats and species located on the seafront.	To see a net increase in the area of natural habitat and Local BAP habitats and species located on the seafront over the plan period (Source: Planning & Parks & Green Spaces)	Trigger: Failure to see a net increase over first 5 years of plan period Action: Work with relevant stakeholder e.g. Natural England, landowners, wildlife and conservation groups to further promote and implement Local BAPs.

SA1 - The Seafront		Strategic Objectives: SO1, SO3, SO5, SO8, SO10, SO11, SO12, SO13, SO15, SO16, SO17, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Maintain coastal protection	BHCC; City Plan Part 2; Developer Contributions; Shoreline Management Plan and Coastal Defence Strategies; Lewes District Council; Seafront Strategy	Coastal erosion and risk management	<p>Revision of Brighton Marina to River Adur Defence Strategy to be completed by 2014.</p> <p>Brighton Marina to Saltdean strategy to be revised and updated by 2015</p> <p>Ongoing Coastal Defence Maintenance</p> <p>(Source: Coastal Defence team)</p>	<p>Trigger: Work on Brighton Marina to River Adur strategy not on course at start of 2014. Work on Brighton Marina to Newhaven strategy not started by mid 2014</p> <p>Action: Work with Coastal Defence team, Lewes District Council, Environment Agency and partners to prioritise coastal defence strategies</p>

SA2 - Central Brighton		Strategic Objectives: SO2, SO3, SO5, SO9, SO12, SO13, SO16, SO18, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Reduction of crime	Local Public Service Agreement; Community Safety, Crime reduction and Drugs Strategy 2011- 2014; Crime and Disorder Reduction Partnership; Sussex Police; Partnership Community Safety Team; East Sussex Fire and Rescue and BHCC	LOI Reduction in anti-social behaviour and violent crime Total crime in Regency Ward is used to monitor the impact of this policy, with further breakdowns into types of crime, where possible]	Annual reduction in anti-social behaviour and violent crime Baseline: Total crime in Regency Ward; 5,235 (2011/12) (Source: Partnership Community Safety Team)	Triggers and actions are set out in the Community Safety, Crime Reduction and Drugs Strategy 2011-14 , which is annually updated and sets out priorities, and describes how priorities will be achieved
Urban realm improvements	BHCC; Developer contributions; LTP2; SPDs; Public Space Public Life Study; City Plan Part 2; transport providers.	LOI Improvements to urban realm	Completion of identified programme of urban realm improvement - Station Gateway Project - by 2016 and ongoing: (Source: Local Transport Plan 3)	Public Realm improvements priorities and phasing and progress reviewed through LTP reviews.

SA2 - Central Brighton		Strategic Objectives: SO2, SO3, SO5, SO9, SO12, SO13, SO16, SO18, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Continuing role of Brighton as a Regional Shopping Centre	BHCC; City Plan Part 2; SPDs; landowners and developers	LOI Retain a healthy, viable Regional Shopping Centre	Annual health checks to show no net increase in vacancies. Annual completions of new retail floorspace in the Regional Centre (Source: Planning)	Trigger: Annual retail health check shows decline from 2011 baseline over 3 consecutive years Action: Undertake health check assessment.

SA3- Valley Gardens		Strategic Objectives: SO10, SO11, SO12, SO13, SO15, SO16, SO17, SO20, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Comprehensive landscape/townscape scheme including improved pedestrian and cycle routes to regenerate Valley Gardens from the Level to Old Steine.	BHCC; funding from various sources including S106 funds; Local Transport Plan; developers; Heritage Lottery Fund.	LOI Implementation of comprehensive landscape/townscape scheme	Approval of scheme by 2015; funding identified and in place by 2020. Completion of scheme by 2030 (Source: Planning)	Trigger 1: Review of scheme at end of 2014 finds approval not on track. Trigger 2: Review of scheme mid 2019 finds projected funding shortfall. Action: Review priorities and resources in Planning Strategy & Projects Team and Sustainable Transport department. Review scope and aims of scheme, consider consulting on alternative approach.

SA3- Valley Gardens		Strategic Objectives: SO10, SO11, SO12, SO13, SO15, SO16, SO17, SO20, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Landscaping scheme for The Level	BHCC; funding from various sources, including S106 funds, Heritage Lottery Fund, Big Lottery Fund, and developers.	LOI Implementation of a landscaping scheme for The Level	Completion by 2013 (Source: Planning)	Landscaping scheme is underway, on schedule for completion by end of 2013. No trigger or action necessary.
Repair and restoration of historic buildings	BHCC pro-active campaign and use of statutory powers; possible historic area grant scheme; Landowners; Building Preservation Trusts; English Heritage and/or Heritage Lottery Fund.	LOI Decrease in the number of Buildings at Risk over five year period.	Monitor across the Plan period - baseline at 2009/2010: 6 buildings (Source: Planning)	Trigger: Number of Buildings at Risk has not decreased by 2015. Action: Resource priorities in the Heritage team to be reviewed.

SA4- Urban Fringe		Strategic Objectives: SO9, SO10, SO13, SO14, SO15, SO17, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Action to be taken if target not being achieved
Protection of groundwater source protection zones	EU Water Framework Directive and Environment Agency Flood Management Plans; Surface Water Management Action Plan; Farmers; Landowners; Environment Agency; BHCC; Developers	Single Data List Monitor number of planning permissions granted contrary to Environment Agency advice	Zero planning consents unless appropriate mitigation secured. Monitor annually across the Plan period (Source: Planning and the Environment Agency)	Trigger: Any consent without appropriate mitigation. Action: review Development Management processes.
Protect and enhance the South Downs natural beauty	BHCC; City Plan Part 2; The Downland Initiative; Green Network; PAN 01; Sheepcote Valley Management Plan; Farmers; Landowners; Developers	LOI Monitor the number of planning permissions granted contrary to an objection from the South Downs National Park Authority for development affecting the setting of the South Downs National Park	Monitor annually. Zero planning consents unless appropriate mitigation secured. (Source: Planning)	Trigger: Any consent without appropriate mitigation. Action: Review Development Management processes.
Conserve and enhance downland habitats and species	BHCC; Natural England; landowners; wildlife and conservation groups	LOI Net change in Local BAP habitats and number of Local BAP species	To see a net increase in Local BAP habitats and species located within the urban fringe over the plan period. (Source: Planning & Parks	Trigger: Failure to see a net increase over first 5 years of plan period Action: Work with relevant stakeholder

SA4- Urban Fringe		Strategic Objectives: SO9, SO10, SO13, SO14, SO15, SO17, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Action to be taken if target not being achieved
			& Green Spaces)	e.g. Natural England, landowners, wildlife and conservation groups, to further promote and implement Local BAPs.

SA5 - The Setting of the South Downs National Park		Strategic Objectives: SO10, SO14, SO15, SO17, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Protect and enhance the South Downs natural beauty with South Downs National Park Authority	South Downs National Park Authority, BHCC; City Plan Part 2; The Downland Initiative; Brighton and Hove and Lewes Downs Biosphere Partnership; South Downs Way Ahead Nature Improvement Area; PAN 01; Sheepcote Valley Management Plan; Farmers;	LOI Number of planning permissions granted contrary to an objection from the South Downs National Park Authority for development affecting the setting of the South Downs National Park	No applications granted contrary to an objection from SDNPA during the plan period - Monitored annually. (Source: Planning)	Trigger: Application granted contrary to an objection from SDNPA Action: Review development management procedure and practice. Work in Partnership with SDNPA to agree appropriate approach to development/land uses within the setting to minimise harmful impact upon the National Park.

SA5 - The Setting of the South Downs National Park		Strategic Objectives: SO10, SO14, SO15, SO17, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
	Landowners; Developers			Review requirement for SPD on development affecting South Downs National Park

SA6- Sustainable Neighbourhoods		Strategic Objectives: SO2, SO3, SO4, SO7, SO8, SO9, SO10, SO11, SO12, SO13, SO15, SO16, SO17, SO18, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Reducing Inequality	Sustainable Community Strategy; City and Employment Skills Plan; developer contributions' Infrastructure Delivery SPD; comprehensive design guide / Universities;	LOI Proportion of children in poverty	Baseline 07/08 20% (data from child poverty) Yearly decrease Targets 08/09 (19%), 09/10 (18%) 10/11 (17%) (Source: BHCC)	Trigger: No decline by 2015 Action: review sustainable community strategy; review employment skills plan.

SA6- Sustainable Neighbourhoods		Strategic Objectives: SO2, SO3, SO4, SO7, SO8, SO9, SO10. SO11, SO12, SO13, SO15, SO16, SO17, SO18, SO19, SO20, SO21, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
	community and voluntary sector; Police Service; developers; BHCC			
Reducing waste	BHCC; Public Sector and Community and Voluntary Sector Partners	Single Data List Percentage of household waste sent for reuse, recycling and composting.	Targets to be: 1. 45% by 2015/16 2. 50% by 2020/21 3. 55% by 2025/26 (Source: Single Data List)	Targets for waste recycling and recovery are transposed from the adopted East Sussex, South Downs and Brighton & Hove Waste and Minerals Plan (WMP). Should they not be met, actions will be taken through the monitoring and implementation framework of the WMP.

CP1 – Housing Delivery		Strategic Objectives: SO4, SO9, SO12, SO19, SO20		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Housing delivery in accordance with Housing Implementation Strategy (HIS) delivery framework	BHCC; Developers; Registered Providers	Single Data List Monitor net additional homes provided per annum	Average annual housing completions over a 3 year period to comply with the delivery rates outlined in HIS delivery framework (Source: Single Data List)	<p>Trigger: Annual completions over a 3 year period fall below anticipated delivery rates outlined in HIS by more than 15%</p> <p>Action: Review housing trajectory and review HIS delivery rates in HS delivery framework. Promote sites and residential development through working with delivery partners.</p>
Rolling 5 Year Supply of 'Deliverable' sites	BHCC; Developers; Registered Providers; SHLAA; residential monitoring; Housing Implementation Strategy	LOI Supply of ready to develop housing sites	To have a rolling 5 year supply of deliverable housing plus NPPF buffer of 5%. To be reported annually in SHLAA Update and the Authority Monitoring Report (Source: Single Data List)	<p>Trigger: Lack of a 5 Year Supply for 2 consecutive years.</p> <p>Action: Review actions listed in HIS to promote sites and residential development through working with delivery partners. Undertake new SHLAA with call for sites.</p>

CP1 – Housing Delivery			Strategic Objectives: SO4, SO9, SO12, SO19, SO20	
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
				Seek further housing sites to allocate through Part 2 of City Plan.

CP2 Sustainable Economic Development		Strategic Objectives: SO1, SO2, SO3, SO6, SO7, SO9, SO13, SO20, SO21		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Move to low carbon economy/growth of digital media and environmental technology companies	BHCC; developers; businesses; Wired Sussex	LOI Growth in number of digital media businesses	Review annually (Source: Corporate Plan)	For monitoring only (no trigger or action necessary)
		LOI Growth of the environmental industries sector	Review annually (Source: Corporate Plan)	For monitoring only (no trigger or action necessary)
		LOI Increase the number of businesses relocating to the city	Review annually (Source: Corporate Plan)	For monitoring only (no trigger or action necessary)
Delivery of ICT infrastructure	Government funding; BHCC; BT and Virgin Media	LOI SME take-up of high-speed broadband connection voucher scheme	Uptake of voucher scheme by 1,000 SME by 2015 (Source: City Regeneration)	Trigger: Voucher scheme not taken up by at least 500 SME by end of 2014 Action: Prioritise Promotion of voucher scheme to SME in Central Brighton area; review

CP2 Sustainable Economic Development		Strategic Objectives: SO1, SO2, SO3, SO6, SO7, SO9, SO13, SO20, SO21		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
				resources for voucher scheme project
Apprenticeships, training and job opportunities for local residents	BHCC; developers; Brighton and Hove Local Employment Scheme	LOI Providing local employment and apprenticeships on development sites.	Achieve minimum 20% target for local employment and apprenticeship training on development sites across the plan period. (Source: Planning)	Trigger: Target not achieved for two consecutive years. Action: Review Brighton & Hove Local Employment Scheme

CP3 Employment Land		Strategic Objectives: SO1, SO2, SO3, SO9, SO13, SO20, SO21		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Protection of prime office floorspace in central Brighton	BHCC; developers; landowners	LOI Total amount of office floorspace within central Brighton	No net loss of existing office floorspace in central Brighton over plan period unless the tests in policy SA2 are met. To be monitored annually (Source: Planning)	Trigger: Target not met for two consecutive years Action: Review Development Management processes.
Protection of primary industrial estates and business parks	BHCC; developers; landowners	LOI Total amount of employment floorspace by type (gross and net) within the eleven industrial estates and business parks	No net loss of employment (B1, B2 and B8) floorspace within any area listed in part 3 of the policy to be monitored annually (Source: Planning)	Trigger: Target not met for two consecutive years Action: Review Development Management processes.

CP3 Employment Land		Strategic Objectives: SO1, SO2, SO3, SO9, SO13, SO20, SO21		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Creation of modern, flexible floorspace on identified employment sites	BHCC; developers; landowners	LOI Total amount of additional employment floorspace - by type (gross and net).	Average annual employment floorspace completions over a 3 year period to comply with the average annual delivery rates outlined in the Employment Land Supply Trajectory (Source: Planning)	<p>Trigger: Average annual completions over a 3 year period falls below anticipated delivery rates outlined in Employment Land Supply Trajectory by more than 15%</p> <p>Action:</p> <ul style="list-style-type: none"> • Negotiation on particular sites to overcome specific economic viability issues; • Exploring alternative funding mechanisms and/or the potential for enabling development. • Consider scope to help accelerate the phasing of later schemes if 2014-2019 sites do not come forward as anticipated. • Review Employment Land Supply Trajectory. • Seek further employment sites to allocate through Part 2 of City Plan.

CP4 - Retail Provision		Strategic Objectives: SO3, SO5, SO18		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Assessment of need/capacity for additional retail provision and health of retail centres	Update or review of Brighton and Hove Retail Study / BHCC	LOI Review/update of Retail Study (2011) for Brighton and Hove.	Review at least every 5 years across the Plan period (Source: Planning)	Trigger: Council's annual retail health checks show decline from 2011 baseline over 3 consecutive years in Regional Centre. Action: undertake review of study earlier.

CP5 Culture and Tourism		Strategic Objectives: SO6, SO9, SO10, SO11, SO12, SO15		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Improve the cultural, tourist and historic offer of the city	BHCC; Tourism Strategy; Brighton and Hove Economic Partnership; Tourism South East; developers; landowners	LOI Improving the visitor economy	Annual Improvement Target: 2011/12 - £732m; and 2012/13 - £746m Baseline 2009 - £732 million (Source: City Performance Plan)	The City Performance Plan is regularly reviewed with strategic partners. No further triggers and actions necessary.

CP6 Hotel and Guest House Accommodation		Strategic Objectives: SO3, SO5, SO13		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Creation of apprenticeship schemes / local jobs	Hotel industry and BHCC	LOI Creation of apprenticeship scheme between BHCC and hoteliers	Commence operation of scheme by 2016 (Source: Visit Brighton)	Trigger: No significant interest from city hoteliers in joining apprenticeship scheme by 2015 Action: Liaise with Visit Brighton to review priorities and resources; work proactively with city hoteliers to publicise and scheme and review reasons for lack of uptake.
Managing visitor accommodation growth	BHCC, developers and landowners	LOI Gains/ losses in hotel bedrooms (linked to demand forecasts set out in the Hotel Futures study) Losses of hotel bedrooms outside Hotel Core Zone	15% net increase by 2016 (Source: Planning and Visit Brighton) Baseline: 2006 160 hotels and guest accommodation establishments with 4,293 letting bedrooms (Source Hotel Futures Study 2006)	Trigger: Indicative target for net additional serviced rooms in 2016 is significantly exceeded. Action: Undertake review of Hotel Future Study to update assessment of future demand and inform application of CP5 Visitor Accommodation.

CP7 - Infrastructure and Developer contributions		Strategic Objectives: SO1, SO4, SO11, SO13, SO20, SO21		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Determine a decision, following outcome of further study evidence for progressing and adopting a Community Infrastructure Levy (CIL)	BHCC; consultants; developers; landowners and agents	LOI Preparation and adoption of CIL	Progress and determine adoption of CIL post 2014 (Source: Planning)	Trigger: No decision made regarding adopting CIL prior to draft City Plan Part 2 Actions: Review priorities and resources in Planning Strategy & Projects Team. Developer contributions to be provided through necessary s106 obligations only subject to meeting statutory tests if CIL not progressed
To secure the necessary works and contributions towards appropriate infrastructure to support new development	BHCC; Developer Contributions process including S106 and CIL following adoption post 2014; Infrastructure Delivery Plan Annex 1; developers, public and	LOI Provision of appropriate social, environmental and physical infrastructure to support new development	100% compliance on all annual implemented development - Ongoing monitoring throughout the Plan period (Source: Planning)	Trigger: Developer contributions not forthcoming following implementation of development Actions: Review developer contributions/s106 monitoring and project management processes Annual review of Developer Contributions temporary recession 'relief' measures Review development

CP7 - Infrastructure and Developer contributions		Strategic Objectives: SO1, SO4, SO11, SO13, SO20, SO21		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
	private sector service providers			management processes
Review and update Infrastructure Delivery Plan Annex 1	BHCC; external infrastructure providers/partners	Review and update Infrastructure Delivery Plan Annex 1	Ongoing monitoring and annual review, and update -throughout the Plan Period	Trigger: Annual review 3 months overdue. Action: Review developer contributions/s106 monitoring and project management processes

CP8- Sustainable Buildings		Strategic Objectives: SO4, SO7, SO10, SO22		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Sustainable building standards assessment	Sustainability Checklist; SPD; BHCC; Developers; landowners	LOI % of new developments that meet minimum building standard requirements	To be monitored annually throughout plan period; Targets as set out in policy CP8. (Source: Planning)	Trigger: Annual % of developments that meet targets fall below 70% Action: Review Development

CP8- Sustainable Buildings		Strategic Objectives: SO4, SO7, SO10, SO22		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
		for B&H: a) Residential new build;		Management procedures; review Sustainable Buildings SPD
Reducing carbon emissions	Sustainability Checklist; SPD; BHCC; Developers; landowners	LOI Percentage of applications approved for new dwellings that meet minimum standards for energy and water	To be monitored annually throughout the plan period Targets for new dwellings (to be met by 2017): <ul style="list-style-type: none"> energy standards (19% improvement on Part L 2013): 75% of new dwellings water standards 110 litres/person/day: 75% of new dwellings (Source: Planning)	Trigger: Target is not met by 2017 Action: Review Development Management procedures; review Sustainable Buildings SPD

CP9 - Sustainable Transport		Strategic Objectives: SO1, SO3, SO11, SO14		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Bus Priority Infrastructure Improvements	BHCC; Local Transport Plan; public transport providers; developer	LOI/LTP Delivery of bus priority infrastructure improvements on the following corridors	Delivery of improvements by: <ul style="list-style-type: none"> 2016 (Lewes Road (A270) and Edward Street and Eastern Road schemes) 2024, dependent on 	Lewes Road: works already commenced and due for completion in 2013. No trigger/action necessary.

CP9 - Sustainable Transport		Strategic Objectives: SO1, SO3, SO11, SO14		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
	contributions	<ul style="list-style-type: none"> Lewes Road (A270) Edward Street and Eastern Road A259 Seafront London Road 	<p>funding and democratic approval (A259 Seafront and London Road schemes)</p> <p>(Source: Planning and Local Highway Authority)</p>	<p>Edward Street: Trigger: Traffic orders not started by end of July 2014 (due to go to Committee mid Oct 2013). Action: review work programme and funding sources (LTP3; regional and national sources)</p> <p>Seafront, London Road: Long-term targets. Progress to be reviewed in 2020 AMR; appropriate trigger/action to be added.</p>
Local bus journeys originating in the Local Authority Area	BHCC; Local Transport Plan; public transport providers; developer contributions	LOI/LTP City Performance Plan – Promoting sustainable transport	Average increase of 800,000 passenger journeys per year (annual check based on 5-year average) (Source: BHCC)	<p>Trigger: Average annual increase in journeys is below 500,000</p> <p>Action: review transport strategy; review targets in LTP4</p>
Contribute to creating a cleaner, safer and quieter city	BHCC; public transport providers; taxi firms, car clubs, developers; landowners and businesses in the city (through	LOI Reduction in CO ₂ emissions from transport within Brighton and Hove (This indicator to be reviewed following	<p>Reduction of 4% per year in transport related CO₂ emissions throughout plan period.</p> <p>Baseline 1.2 tonnes per capita – 2009 (Source: www.decc.gov.uk – formerly NI 186)</p>	<p>Trigger: no reduction by 2014</p> <p>Action: review measures in Air Quality Action Plan</p>

CP9 - Sustainable Transport		Strategic Objectives: SO1, SO3, SO11, SO14		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
	Green Travel Plans) and Schools, Colleges and Universities; residents; developer contributions	adoption of revised Air Quality Action Plan in 2014).		

CP10 – Biodiversity		Strategic Objectives: SO1, SO10, SO14, SO15		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Maximising opportunities to conserve and enhance biodiversity	SPD; City Plan Part 2; Biodiversity Action Plan; Developers; developer contributions; landowners; BHCC	LOI Increased biodiversity and achieving Biodiversity Action Plan targets	All development proposals to deliver a net increase in biodiversity in accordance with the requirements of the Nature Conservation and Development SPD and Biodiversity Action Plan by 2030 (Source: Planning)	<p>Trigger: Annual net decrease in biodiversity for three consecutive years</p> <p>Action: Review Development Management procedures and practices</p> <p>Review the need for a report to document the cause and reason for the decrease in biodiversity to inform future planning decisions</p> <p>Where appropriate review Nature Conservation and Development SPD and Biodiversity Action Plan.</p>

CP10 – Biodiversity		Strategic Objectives: SO1, SO10, SO14, SO15		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Implement a strategic approach to Nature Conservation/Biodiversity	South Downs Way Ahead Nature Improvement Area (NIA); Nature Conservation and Development SPD; developer contributions/CIL; Local BAP; Brighton and Hove and Lewes Downs Biosphere Partnership; Developers; Landowners; BHCC; Natural England; Sussex Wildlife Trust; South East England Biodiversity Forum	LOI Amount of open space within the NIA and/or classified “Natural and Semi Natural” lost to development annually	Target: zero – unless appropriately mitigated (Source: Planning)	Trigger: target not met for three consecutive years Action: review Development Management procedures and practices / review the need for a report to document the cause and reason for the loss to inform future planning decisions

CP11 - Flood Risk		Strategic Objectives: SO1, SO8, SO9, SO17		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Identification of flood risk areas	Proposals Map; Strategic Flood Risk Assessment (SFRA); BHCC	LOI Review of the SFRA	Update at least every five years across the Plan period (Source: Planning)	Trigger: Work on review of SFRA not commenced within five year period. Action: Review priorities and resources in Planning Strategy & Projects team.
To prevent inappropriate development in areas of high flood risk	City Plan Part 2; BHCC; Environment Agency;	Single Data List Number of planning permissions granted contrary to the advise of the Environment Agency on flood defence grounds	No planning permissions granted; to be monitored annually across the Plan period (Source: Single Data List)	Trigger: Any such planning permission granted. Action: Review development management processes.
Managing flood risk and mitigating climate change	BHCC; Environment Agency; DEFRA	Production of a Surface Water Management Action Plan for the city	Adoption by 2015 and reviewed regularly throughout the plan period (Source: Planning)	Trigger: Work on Surface Water Management Action Plan not commenced by start of 2015. Action: Review priorities and resources in Planning Strategy & Projects team.

CP12 - Urban Design		Strategic Objectives: SO4, SO9, SO12, SO16, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Urban Design Framework	BHCC; developers and landowners	LOI A city-wide urban design framework SPD to be adopted	Adoption by 2017 (Source: Planning)	Trigger: Formal public consultation not underway by August 2016. Action: resources and priorities in the Heritage, Planning Strategy and Projects Teams to be reviewed.
Design criteria	BHCC; City Plan Part 2; masterplans; Developers and landowners	LOI Appeal success rate for schemes where design is a principle issue.	Annual target of 70% appeals dismissed where urban design and Policy CP2 are principal issues (Source: Planning)	Trigger: Target not achieved Action: Review Development Management design practice; review design-related supplementary planning documents.

CP13 Public Streets and Spaces		Strategic Objectives: SO12, SO13, SO16, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Improving the public urban realm	LTP; Area Action Plans; Planning Obligations; and Business Improvement Districts / BHCC; developers; landowners and BID partnership boards	LOI Number of developments permitted with planning obligations to provide mitigation in relation to the surrounding area towards public realm improvements	Target not applicable. Indicator to be monitored annually across the Plan period (Source: Planning)	

CP14 Housing Density		Strategic Objectives: SO1, SO4, SO9		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Achieving density targets	BHCC; Area Action Plans; area-based SPDs; Urban Design Framework SPD; developers and landowners	LOI Net density levels across the city and within defined Development Areas (DA's)	Achieve a net density of at least 50 dph in 85% of all new developments across the city and 100dph in 100% of new developments within Development Areas excluding DA7 – Toads Hole Valley. To be monitored across the plan period	Trigger: Target not achieved annually Action: review Development Management practice regarding density of developments; review Annex 3 (Housing Implementation Strategy).

CP15 Heritage		Strategic Objectives: SO6, SO9, SO10, SO11, SO12, SO15		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Preserve and enhance the historic environment and heritage assets (conservation areas)	BHCC; Conservation area appraisals / studies; Article 4 Directions; SPD on 'Architectural Features'; Repairs Notices; English Heritage; Heritage Lottery Fund; National and local amenity societies.	LOI Preparation and reappraisal of conservation area appraisals/studies	100% coverage of conservation area appraisals by 2018. (Source: Planning)	Trigger: 80% coverage not completed by 2017 Action: Review resources and priorities in Heritage, Planning Strategy and Projects Teams.
Preserve and enhance the historic environment and heritage assets (locally listed buildings)	BHCC; Conservation area appraisals / studies; Buildings At Risk register; Local List; SPD on 'Architectural Features'; Repairs Notices; English Heritage; Heritage Lottery Fund; National and local amenity societies.	LOI Production of new Local List.	New Local List adopted by 2014 (Source: Planning)	Local List consultation is complete and assessment is underway, on schedule for adoption by end of 2014. No trigger or action necessary.
Preserve and enhance the historic environment and heritage assets (listed buildings)	BHCC; Conservation area appraisals / studies; Buildings At Risk register; SPD	LOI Introduction of Supplementary Planning Document on Listed	New guidance adopted by 2017 (Source: Planning)	Trigger: SPD preparation not underway by 2016 Action: Review resources

CP15 Heritage		Strategic Objectives: SO6, SO9, SO10, SO11, SO12, SO15		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
	on 'Architectural Features'; Repairs Notices; English Heritage; National and local amenity societies.	Buildings		and priorities in Heritage, Planning Strategy and Projects Teams.

CP16 - Open Space		Strategic Objectives: SO10, SO13, SO15, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Retention of existing open space	BHCC; open space and sports studies and strategies; landowners; developers; schools, Neighbourhood Plans	LOI Amount of open space lost to development annually	Target: zero – unless appropriately mitigated (Source: Planning)	Trigger: target not met for three consecutive years Action: review Development Management procedures and practices / Review the need for a report to document the cause and reason for the loss of open space to inform future planning decisions.

CP16 - Open Space		Strategic Objectives: SO10, SO13, SO15, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Enhancement and improvement of existing open space	BHCC; City Plan Part 2; open space and sports studies and strategies; developers and landowners; schools	LOI Amount of all developer contributions/CIL provided towards open space enhancement/improvement	Target not applicable – monitored annually across the plan period (Source: Planning)	For monitoring only; no trigger and action necessary
Creation of new open space	BHCC; City Plan Part 2; open space and sports studies and strategies; developers and landowners; schools (including dual use of sites); farmers	LOI Amount of new open space created within the city	No target applicable To be monitored annually across the Plan period (Source: Planning)	For monitoring only; no trigger and action necessary

CP17 – Sports Provision		Strategic Objectives: SO15, SO20, SO22		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Retention of existing sports provision	BHCC; City Plan Part 2; Existing and future sports strategies; educational establishments; landowners; developers	LOI Amount of indoor and outdoor sports facilities and space lost to development annually	Target: zero – unless appropriately mitigated (Source: Planning)	Trigger: target not met for three consecutive years Action: review Development Management procedures and practices / Review the need for a report to document the cause and reason for the loss in sports facilities and space to inform future planning decisions
Creation of new sports facilities and space	BHCC; City Plan Part 2; Existing and Future Sports Strategies, Developer Contributions, educational establishments (including the dual use of school grounds where appropriate);	LOI Number of developments providing sports facilities and/or space on site or through developer contributions	No target applicable To be monitored annually across the Plan period (Source: Planning)	For monitoring only; no trigger and action necessary

CP18 - Healthy City		Strategic Objectives: SO20, SO22, SO23		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Positively influencing the determinants of health	LTP; Planning Obligations; Public Health and other health authorities; BHCC; Highway authority; Developers; Landowners and BID partnership boards	LOI Review of Health Impact Assessment and scoping exercises to establish effectiveness of CP18	At least every 5 years across the plan period. (Source: Planning)	Trigger: Formal challenge by Health and Wellbeing board or Director Public Health Action: report to partnership boards or H&W Board
Provision of future health services in the city	City Plan Part 2 / BHCC	LOI Adoption and implementation of the City Plan Part 2	Adoption by 2016 (Source: Planning)	Trigger: slow adoption of City Plan Part 2 Action: Assess requirement for planning briefs or SPD to bring forward provision
Health impact assessments (HIA) for strategic developments	Developers; BHCC	LOI Submission of a Health Impact Assessment as part of planning applications for strategic developments.	HIA submitted with 100% of strategic developments in the city over plan period (Source: Planning)	Trigger: Approval of planning permission for strategic development without HIA Action: Review Development Management processes

CP19 – Housing mix		Strategic Objectives: SO4, SO9, SO12, SO19, SO20		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Improve housing choice and mix across the city.	BHCC; Developers, Registered Providers. Preparation of Part 2 of City Plan.	LOI Adoption of City Plan Part 2 setting out key housing mix objectives	Target: Secure appropriate policies and site allocations for different housing types to meet range of accommodation needs in Part 2 of City Plan. (Source: Planning)	Trigger: City Plan Part 2 not adopted by 2017. Action: Review programme for Part 2 of City Plan. Promote the need for range of housing types and sizes through City Partnerships. Review Housing Strategy for different accommodation needs.
Provide additional family sized housing.	BHCC; Developers; Registered Providers	LOI Monitor the number of 1, 2 and 3+ beds completed annually. Benchmark against 2011 census	Target: To see an increase in the proportion of family sized units over the first five years of the plan. (Source: Planning)	Trigger: Target not met in year 4 of monitoring period Action: Promote the need for range of housing types and sizes through City Partnerships. Review Housing Strategy for different accommodation needs.

CP20 – Affordable Housing		Strategic Objectives: SO1, SO4, SO9, SO11, SO19, SO20		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if policy not being achieved
Achieve a net increase in affordable housing numbers	BHCC; Developer Contributions SPD; Developers; Registered Providers; Housing Corporation	Single Data List Monitor net affordable housing completions secured across the city.	To achieve approximately 30% of all housing delivery as affordable housing. (Source: Planning)	Trigger: Affordable housing delivery across a 3-5 year period falls below 30% Action: Work with Registered Providers to secure greater delivery. Promote council owned sites for affordable housing. Review Policy.
Affordable housing mix of unit sizes	Developer Contributions; Developers; Registered Providers; BHCC	LOI Monitor annually % of affordable housing completed reflecting a unit size mix indicated in Policy.	To broadly achieve unit size mix indicated in policy CP20 over a 5 year period. (Source: Planning)	Trigger: affordable housing unit size mix falls below citywide preferred unit size mix across a 5 year period. Action: Work with Registered Providers to secure a better mix. Promote council owned sites for specific types of affordable housing. Review Policy.

CP20 – Affordable Housing		Strategic Objectives: SO1, SO4, SO9, SO11, SO19, SO20		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if policy not being achieved
Financial contributions towards the provision of affordable housing	BHCC; developers; Registered Providers	LOI Financial contributions secured per annum	No target applicable. Annual monitoring of contributions secured for affordable housing. (Source: Planning)	

CP21 Student Accommodation and Houses in Multiple Occupation		Strategic Objectives: SO4, SO11, SO19, SO21		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
Ongoing monitoring of the implementation of purpose built student accommodation	BHCC; educational institutions; developers	LOI Number of new purpose built student bedspaces developed	Completion of commenced allocations by 2014 <ul style="list-style-type: none"> • Varley Halls • East Slope By 2018 development has commenced that will secure the following sites <ul style="list-style-type: none"> • Preston Barracks • Pelham Street • Circus Street (Source: Planning)	Trigger: Planning applications for Preston Barracks, Pelham Street and Circus Street not submitted by 2015 Action: Development Management Intervention
Ongoing monitoring of the implementation of purpose built student accommodation	BHCC; educational institutions; developers	LOI Number of developments for student accommodation allowed on appeal within	No appeals allowed (Source: Planning)	Trigger: Over 25% appeals allowed annually Action: review

CP21 Student Accommodation and Houses in Multiple Occupation		Strategic Objectives: SO4, SO11, SO19, SO21		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions to be taken if target not being achieved
		the Article 4 wards		Development Management procedures; review policy
Ongoing monitoring of concentrations of Houses in Multiple Occupation	BHCC; landlords; developers; letting agents; education providers	LOI Number of developments for HMOs allowed on appeal within the Article 4 wards	No appeals allowed (Source: Planning)	Trigger: Over 25% appeals allowed annually Action: review Development Management procedures; review policy

CP22 –Traveller Accommodation		Strategic Objectives: SO1, SO4, SO19, SO20		
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions required if policy not being achieved
Update Traveller Accommodation Requirements	Gypsy and Traveller Accommodation Assessment updates / BHCC; GTAA Partners and Stakeholders.	LOI Update of Traveller Accommodation Assessment	Review Traveller accommodation needs assessment to inform longer term pitch requirements (post 2019) for the City. (Source Housing & Social Inclusion and Planning)	Trigger: Needs Assessment Update not completed by October 2014. Action: Work with partner authorities to complete update of assessment. Review

CP22 –Traveller Accommodation			Strategic Objectives: SO1, SO4, SO19, SO20	
Implementation / Issue	Delivery Mechanism / Partners	Indicator Reference / Indicator	Target / Timescale	Trigger and Actions required if policy not being achieved
				resources in Planning Policy & Projects Team.
Provision of Traveller accommodation	BHCC; Part 2 of City Plan or Site Allocations DPD; Registered Providers; Landowners; Developers	LOI Net additional pitches provided	Identify sufficient deliverable sites for the provision of 18 permanent residential pitches before 2019. Provision of additional pitches to meet assessed requirements over plan period. (Source Planning)	Trigger: Sufficient pitches are not in development pipeline by 2017. Action: Undertake revised site search to identify further site opportunities. Work with HCA and other providers to secure appropriate funding where necessary.



**Brighton & Hove
City Council**